

JAMAICA ACCOUNTABILITY METER PORTAL

Strengthening Public Stewardship and Accountability in Government

Value-Adding Role of Civil Society in the PFM Value Chain

June 22, 2023 – Kingston, Jamaica



This project is co-funded
by the European Union



Presentation



01

JAMP Timeline

The journey from 2015 to today's tools

02

The triggers for engagement

The environment that created possibilities

03

Tangible benefits

Mutually strengthening of objectives



Citizens are the linchpin. We are the **owners** of the resources and assets SAIs protect.

We are the **financiers of public administration.**

We are the **employers** of all the public officials – in the Government and the Parliament.

JAMP TIMELINE

Part One

Introduction

Background

1.1 The National Housing Trust (NHT) was established in 1976 through an amendment to the National Insurance Act. The Trust subsequently gained its own charter in 1979, when Section VII of the National Insurance Scheme Act was repealed to make way for the National Housing Trust Act. The core functions of the Trust include the construction of houses, and enhancement of the housing sector." The key performance areas of the NHT include mortgage creation, mortgage collection, contributions collections, housing starts and completions. NHT's mission is to: "to be effective stewards, caring for our contributors as we deliver housing solutions, build communities, refund contributions, and influence the market to make housing more affordable."

THE AUGD REPORT

Functions of NHT

- 1.2 Section 4 of the Act states, "The functions of the Trust shall be
- (a) to add to and improve the existing supply of housing by:
 - i. promoting housing projects to such extent as may from time to time be approved by the Minister,
 - ii. making available to such contributors as may be prescribed, in such manner and on such terms and conditions as may be prescribed, loans to assist in the purchase, building, maintenance, repair or improvement of houses; and
 - iii. encouraging and stimulating improved methods of production of houses;
 - (b) to enhance the usefulness of the funds of the Trust by promoting greater efficiency in the housing sector."

Background - promulgation of the NHT Act

1.3 During the deliberations in the promulgation of the NHT Act in 1979, assurance was given that the National Housing Trust funds would not be used to support the Budget to the detriment of the operation of the Trust.

"I would like to assure the Member that there is no intention to direct the investments of the Trust in this manner. The Trust intends to keep its obligation to pay a reasonable bonus to its contributors. We have pointed out that this would be related to the earnings of the Trust which would in turn be related to the general economic conditions. For these reasons the investments of the Trust will be directed to meet these obligations." To emphasize the point, the Minister went on to state that "The Member from South

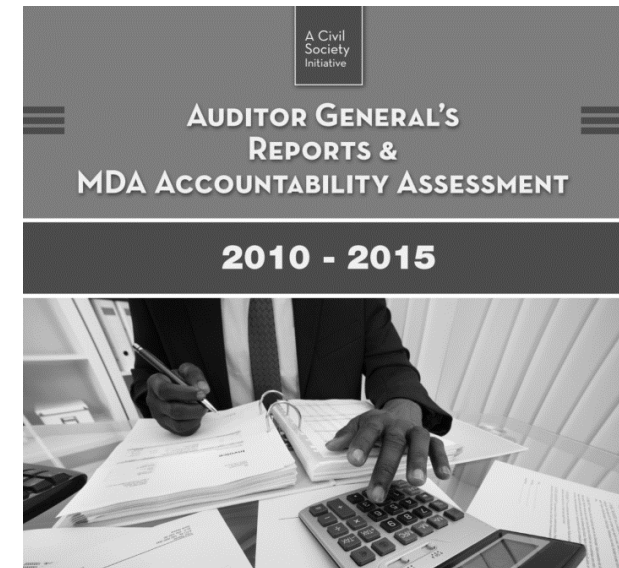
BREACH OF PUBLIC TRUST

Public company invests \$180Million (USD \$1.15M) in questionable land deal



SEEKING UNDERSTANDING

Research to answer key questions about Jamaica's accountability framework



2014

2016

QUESTIONS



- Who are the players in the stakeholder accountability framework?
- What happens to the AG's report after submission to the Parliament?
- Who is empowered to hold public officials responsible for breaches?
- What sanctions are available?
- What can citizens and CSOs do?

Auditor General's Scrapbook

Auditor-General's report tabled in House; financial irregularities, losses shown

The report of the Auditor-General for the financial year ended March 31, 1966, was tabled in the House last week. It is concerned with the transactions of the various departments of Government for that financial year but also refers to transactions of previous years and of the current financial year.

Its annexures show certain financial irregularities and losses representing in value about 10 per cent of the total financial transactions of the Government a great deal of year, but the report states that comments on these losses and irregularities are not intended to convey any general reflection on the administration of public

service personnel, and has asked for stricter control of personnel costs — local and long distance — made by civil servants costing the Government a great deal of money.

Weaknesses

He said that an investigation made in two of the larger Min-

The Auditor-General also criticized the accounting system and advised that it be now implemented in most installations immediately. Adequate accounting arrangements.

Failure to observe this made it possible for an officer of an overseas mission to obtain unauthorized advances totalling \$3,000. Restitution was made by repayment of cash and with-

Gregory Park in St. Catherine — 150 units, 140 in arrears; Scattered cases in St. Catherine — 462 units, 470 in arrears; Scattered cases in St. Thomas — 510 units, 450 in arrears; Clarendon in St. Thomas — 164 units, 150 in arrears; Dover in St. Mary — 130 units, 30 in arrears; Fort George in St. Mary — 28 units, 25 in arrears.

Gross arrears

The Auditor-General stated: "Note was made of an apparent lack of co-ordination and follow-up in regard to arrears on personal accounts, and the service

made on April 1, 1965, in respect of the compulsory acquisition of the Ministry's Accounts", reports the Auditor-General in his 1976 Report—with reference to the Ministry of Health.

"Weaknesses in the internal control were marked by overpayments of salaries and travelling allowances, omissions and delays in the recovery of advances, inadequate control over adjustments for salary changes; and unsatisfactory usage of unclaimed salary cheques which were accessible to members of the staff."

FROM THE AUDITOR GENERAL'S REPORT (12)

NO ACCOUNTS EVER FROM REGIONAL HOSPITAL BOARDS

The accounts of Regional Hospital Boards which are required by the Hospital Management Schemes to be submitted and audited annually have not been presented since the inception of the Boards. The Regional Hospitals disclosed many un-

factory features in the accounts. The main accounts were generally in arrears reconciliation of bank balances was neglected. Numerous long overproduced vouchers and equipment in the checks of

In many instances official receipt books need to be in stock were not produced and as a rule the maintenance of call call registers did not conform to the requirements of the financial instructions. In most hospitals the control over various types of stores was unsatisfactory, accommodation was inadequate as a safeguard against loss and deterioration.

The 1977/78 Budget allocated \$102 million to the Ministry of Health, being \$92.2 million to meet recurrent expenditure and

the accounts of Westmoreland Parish Council for the year which ended on March 31, 1964, have just been published in the Gazette of Sept. 19 — that is, four and a half years after the end of the period to which they refer.

The Chairman of the Westmoreland Parish Council signed the balance sheet on July 13, 1964 — that is three and a half months after the end of the financial year. The Auditor General signed his report on March 30 of the present year.

Thus the report took about six months to get into print once the Auditor General had finished with it. While six months is not a long time, it is not good to be so long in producing a report. It is not good to be so long in producing a report. It is not good to be so long in producing a report.

So the real question is why it took three years eight and a half months for the accounts to be audited. Undoubtedly the main reason has been shortage of staff in the Auditor General's Department. Even if the Parish Council's accounts were originally so badly drawn up that they have had to travel back and forth between Savanna-la-Mar and the Auditor General's office, it is evident that this travelling would have been speeded up if the Auditor General's experienced staff were large enough to give steady attention to Westmoreland.

1967

1978

Grim conditions at Bellevue

Neglect, demoralization, petty corruption cited

THE Auditor General's report on Bellevue Hospital has revealed that grim conditions exist at that institution. There were suggestions of neglect, demoralization and possibly petty corruption.



A private sector initiated thrust to remove mentally ill persons from the streets, first time the institution received in 1972. Officers received were also under jurisdiction.

1991

Canadian Farm Work Programme audit

Auditor Gen. discovers unsatisfactory features

MR. Adrian Strachan, Auditor General, has suggested measures to improve the financial management of the controversial Canadian Farm Work Programme.

The Auditor General's report of the financial year ending March 31, 1989, states that the programme was audited and several "unsatisfactory features" were discovered.

1990

Inadequate transport. Mr. Leslie, said was having a "dreadful" impact on the operations of the hospital. Simple transportation of meals now had to be administered by a cart or patients had to walk great distances to get their food.

The report mentioned that diet pans used to convey food were in a dilapidated condition which had

Private-sector groups sanctions for JDIP br

Edward Campbell for Staff Reporter

2011

sector representatives on the Partnership for Transformation, are appalled by the contents of the Auditor General's 'Special Audit Report of the Jamaica Development Infrastructure Programme (JDIP)."

"GIVE POWERFUL private-sector bodies want "appropriate sanctions" to be imposed on officials responsible for online breaches uncovered

Bonus Breaches And Gracious Raps Port Authority

2016

Auditor General's report reveals Ministries guilty of poor financial control

Failure to comply with financial instructions and other specified procedures has resulted in continuing unsatisfactory control in many ministries and departments of Government, the Auditor General said in his report tabled in the House of Representatives on

However, in terms of the submission of appropriation accounts, he said that the Financial Administration and Audit Act required Accounting Officers to submit to the Ministry of Finance and the Auditor General by July 31, after the close of each financial year, appropriation accounts showing how the funds provided by Parliament were

which facilities of errors and omissions were noted after protracted periods. Losses, irregularities and other instances of cash and other assets not properly accounted for, involved \$1,409,790.

The audit showed that in several instances over the past five years, signed contracts were seen. A number of cases were also noted in which there was no indication that any rental or purchase payments were made by the persons who had been in possession of public land for years.

2001

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Money for Consolidated Fund 'detoured' to buy cars

Edmond Campbell/Senior Staff Reporter

Auditor General Pamela Monroe Ellis had been combing through the accounts of government ministries and agencies and has tabled her report to the nation's Parliament. Here is some of what she has uncovered.

THE MINISTRY of Economic Growth and Job Creation (MEGJC) has used funds set aside in its Calendar Deposit Account, which should have been sent to the Consolidated Fund at the end of the financial year, to purchase five motor vehicles.

"This was in breach of Section 24L of the FAA Act, which requires the accounting officer to surrender unspent funds at the end of the financial year to the Consolidated Fund," declared Monroe Ellis, in her annual report tabled, last week, in Parliament.

In March 2015 and March 2017, the MEGJC and its predecessor, the Ministry of Water, Land, Environment and Climate



Auditor General's Report Confirms Grave Irregularities In Police Vehicle Maintenance

Share this Story: [G](#) [Twitter](#) [Facebook](#) [LinkedIn](#) Recommend 0

Shameful! - Ministry Of Labour And Social Security Pays Out More Than \$200m In Unapproved Travel Allowances

Auditor general concerned about NWA's quality assurance

Finance ministry frustrates AG probe regarding KCT terminal

Careless NWC wasting billions

CARELESSNESS BY the National Water Commission (NWC) is causing the already debt-burdened state entity to spend millions of

tion of the layout and design, as well additional work.

"NWC indicated that the variation w

year, and August 31 of the following year, provide a list of the entities to be assessed for compliance with fiscal requirements.

The ministry suggested an early start in a September 13 letter, Monroe Ellis said. "However, a preliminary review of the entity revealed several shortcomings which would have disqualified it from consideration. Following a review of concerns, the ministry withdrew its recommendation and did not provide another entity for consideration."

Monroe Ellis has recommended that the ministry should ensure that critical information is provided to her office "on a timely basis".

Financial Secretary Evert

Investigation unearths poor governance practices at NIF

BY ALPHEA SAUNDERS

Auditor general blasts INSPORTS

Andre Lowe Sports Editor

THE INSTITUTE FOR SPORTS AND RECREATION (INSPORTS) has been audited for

Real sweetheart deal!

Auditor general slams UDC for questionable decisions in Oceana Hotel sale

show

ONE year after Auditor Ausley showed a "sweetheart deal" to the Urban Development Corporation (UDC) for its handling of the downtown car park, while the entity which has leased it, and the lease of the Centre for the Arts (CFA) to the UDC as part of the deal.

report tabled to the representatives last week, Monroe Ellis outlined a slew of decisions in the UDC's property and the 25-year car park for a merger of the first 10 years of the property and decisions by the then Mayor administration

ability of the proposed hotel and the need for parking space. UDC should have engaged a competitive tender process in keeping with its own Estate Management Policy and Guidelines," added the auditor general. The report noted that the UDC will be paid \$1.5 million per year over the first 10 years of the lease for the car park, while the entity which has leased it from the state agency will charge \$7.5 million a year to another entity which has submitted a portion of the facility. In the development process, the auditor general noted that the UDC used a valuation dated August 2011 as a basis to assess offers in September 2013. The state agency's Estate Management Policy and Guidelines stipulates that it should obtain two market valuations before the sale/lease of any asset, and that these valuations should be no older than 12 months at



In addition, evidence of UDC's evaluation of proposals against the criteria outlined in the RFP was not presented to the auditor general for scrutiny. "The UDC indicated that they were unable to locate the minutes and evaluation sheet to support the analysis done by the Planning and Development Committee. Consequently, the auditor general could not assess the due diligence undertaken," said the auditor general in her report. SWEETHEART LEASE Last Friday, former general manager of the UDC, Desmond Mkhondo, said he was unaware that the report of the auditor general was tabled and had not yet read it. "I left there in August last year. But let's not get confused, there are two things. There is the sale which was completed nearly two years ago. But I

Auditor General uncovers high level of non-performing loans at JMB

JAMP TIMELINE

IDEATION PROCESS

Design and development and obtaining stakeholder buy-in.



PRIVATE SECTOR PARTNERSHIP

Obtain crucial support and seed funding from the PSOJ



EUROPEAN UNION SUPPORT

EU provide support to the PSOJ/JAMP partnership for 42 months for start up.



2017

2018

2019



JAMP Objectives & Outcomes

Project Goal

To increase the quantity, quality and distribution of public goods and services, through the reduction of waste, loss, fraud and corruption in the stewardship of funds and assets

Contact us jamp@jampja.org



Strengthen
Accountability
mechanisms of
Government



Educate
Public on PFM &
the mechanics of
our accountability
framework



Stimulate
Public engagement in Jamaica's
governance in particular the
Parliamentary process.



Early **TRIGGERS**

What contributed to the decision to engage Jamaica's Supreme Audit Institution?



Early **TRIGGERS**

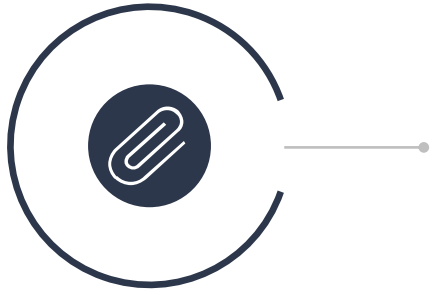
What contributed to the decision to engage Jamaica's Supreme Audit Institution?



Collaboration

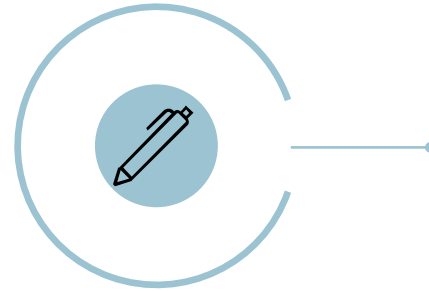
BENEFITS

Adding Value To The Public Financial Management



Create a Listening Audience

- Amplifies SAI Findings
- Increase awareness and understanding



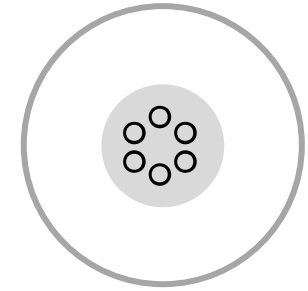
Identify Audit Issues

- Procurement Tracker
- JAMP Research
- Citizen confidence



Advocate for & Monitor Recommendations

- Increase the SAI's value for money
- Improve accountability



Enhance Credibility

- Disarm the threats to SAI reports

ADVOCACY EFFORTS

Live tweeting during PAC



Jamaica Accountability Meter Portal @jamp_jamaica · Jun 15, 2021 ...

JAMP PAC Scoop!
Public Accounts Committee now reviewing Auditor General's @AuGDJa 2020 Performance report on the @ksamcorp
Check out today's "DID YOU KNOW???"
You deserve the answer. TWEET @MayorWilliamsJA and @LocalGovJa #accountabilityja

DID YOU KNOW?

JAMP
JAMAICA ACCOUNTABILITY METER PORTAL
www.jampja.org

Municipal Councils obtain funding for road maintenance through the Parochial Revenue Fund (PRF). This Fund is supported from property taxes and motor vehicle licences.

The Ministry of Local Govt & Community Development is legally required to take a percentage from the PRF to fund parish roadworks. This is based on the total length of the roads in a Parish as a percentage of the overall length of roads in Jamaica.

The AG therefore asks: what guided how much the KSAMC receives from the parent Ministry if they have not updated their road master list SINCE 1992?



7

6



Jamaica Accountability Meter Portal @jamp_jamaica · Feb 1, 2022 ...

WHAT WE LEARNT TODAY!
The Government's Auditor @AuGDJa relies on information from the public to assist in their audit focus and there's good news Jamaica...wi proud cyan dun 🇯🇲. This is how we #mindwibusinessja 🇯🇲

PUBLIC ACCOUNTS COMMITTEE OF PARLIAMENT
Nutrition Products Ltd - Feb 1, 2022

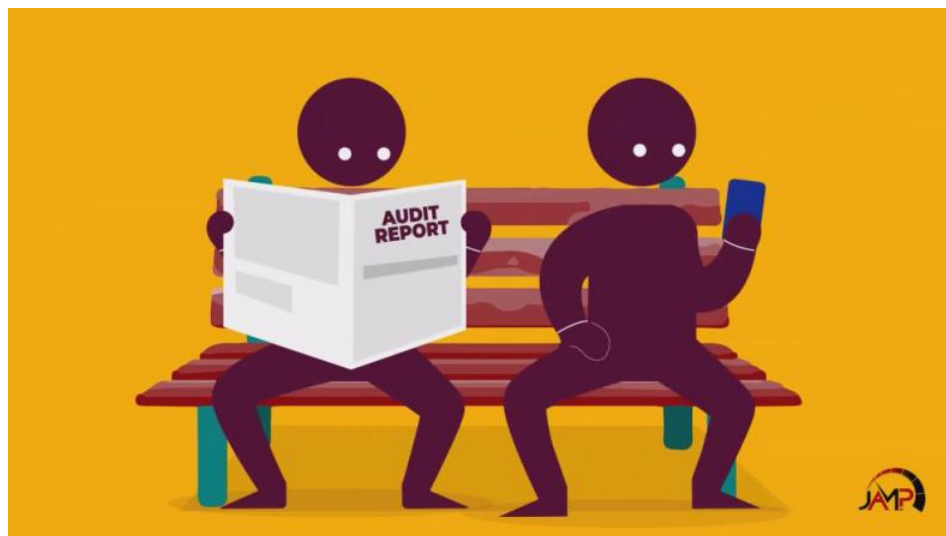
“Auditor General Opening Comments
“This audit was commissioned based on comments received from our website.”

Auditor General's Annual Report tabled this month reported that there has been a surge in whistleblowing activities. In 2020/2021 34 reports were received from the public, compared to 6 in the previous year. **Well Done Jamaica!**

jampja.org | jamp@jampja.org

ADVOCACY EFFORTS

Joint effort – animated video on the SAI's work



Petition to parliament for the Tabling of PAC Annual Reports

IMPROVE PARLIAMENTARY OVERSIGHT!



Send your letter to your MP calling for his or her **CONCRETE ACTIONS** to improve their monitoring of public funds.

Letters are sent every day! Add your voice and let it be heard!

Dear MP,

I write to you as my representative in Parliament, out of a deep concern about the stewardship of citizens' hard-earned tax dollars.

The Auditor General's annual reports including the most recent for 2019/20, continue to reveal an appalling level of financial mismanagement, as well as abuse of very basic procurement rules by Government Ministries, Departments and Agencies.

What is equally appalling, is the discovery that the annual reports of the Parliament's Public Accounts Committee (PAC) and the Public Administration and Appropriations Committee (PAAC), that provides our MPs with recommendations on how the Government can reduce the continuous losses of public funds, have not been put on the House's Agenda for our representatives to discuss and decide on a plan of action for the last FIFTEEN (15) YEARS or more. This is unacceptable!

On September 15, 2020, you took an oath to "conscientiously and impartially discharge [your] responsibilities to the people of Jamaica". One core responsibility is to make every effort to identify where waste and corruption is occurring, to plug the leakages and ensure public officials are held to account.

Yet we continue to lose an estimated 96 BILLION JA DOLLARS EVERY YEAR to crime and corruption!!! With the added economic and social crisis of COVID-19 among other problems we face as a country, we simply must act now to move the needle on corruption.

Enter Your Details:

First Name: *

Last Name

Your Email: *

Your MP *

Andrew M Holness

Send Letter

JAMP Digital Tools

ACCOUNT A METER

This an accountability tool that highlights and tracks Government's response to breaches of public policy and regulations



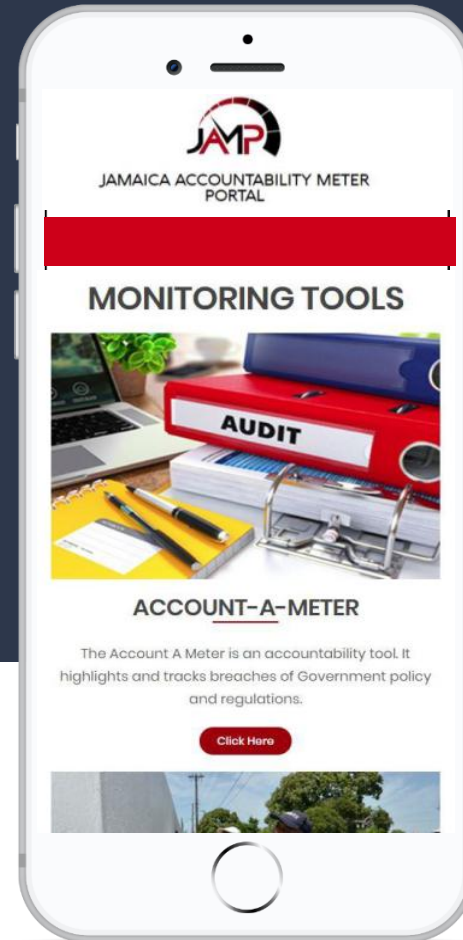
MP TRACKER

This tool gives citizens easy access to Parliamentarians and assesses their compliance with relevant laws and policies.



ATI TOOL

Ever had a governance question for Government and can't wait on the media to ask? This tool makes it easy for you to do.



NATIONAL BUDGET TOOL

This tool simplifies the National Budget, allowing citizens to understand where public funds come from and where they go.



PROCUREMENT TRACKER

This houses a 14 year-old contract database that allows the user to track the flow of funds to the private sector.



LEGISLATIVE TRACKER

This tool monitors the passage of legislation related to accountability and educates the public on how Parliament works.

ACCOUNT-A-METER

View ALL Breaches

national housing trust

Government Ministries ▾

Types of Breach ▾

Compliance Status ▾

Search

Reset

Found 4 Results.

1



[2015 - 2018] NHT – \$180 Million Expended for Entertainment Facility Unsuitable for Housing Development

Breach in: Resource Management | No Comments

1. The audit sought to determine the level of due diligence undertaken by NHT, prior to investments and land acquisitions. In December 2012, the NHT Board approved the purchase of..

read more



[2015 - 2015] NHT – OPM Left Ignorant of the Board's Investment Decisions

Breach in: Governance | No Comments

Decision No. 17 of the Cabinet approved an Accountability Framework that required Permanent Secretaries to obtain copies of Board Minutes from all public bodies, under their portfolio. The Auditor General..

read more



[2015 - Ongoing] NHT – Spent \$1.07 Billion for Incorrect Property Acquired from NHDC (Now HAJ)

Breach in: Resource Management | No Comments

NHT – \$180 MILLION EXPENDED FOR ENTERTAINMENT FACILITY UNSUITABLE FOR HOUSING DEVELOPMENT

Office of the Prime Minister (OPM)

No Comments

Auditor General's Findings

1. The audit sought to determine the level of due diligence undertaken by NHT, prior to investments and land acquisitions. In December 2012, the NHT Board approved the purchase of a loan of **\$180 million** from a Merchant Bank in exchange for the Outameni Experience property owned by Orange Valley Holdings Ltd. A January 2013 technical report to the Board indicated that *"the property does not appear to facilitate the NHT's mandate for affordable housing solutions and is more suited for recreational/ heritage type facility."* The sale was finalised on May 27, 2013 and the Auditor General found no evidence to support that the Board's decision was based on their being clear on how the property would be used. It was therefore not clear how the NHT could explain the investment.
2. Since the date of the transfer of the title, NHT assumed full responsibility for the ongoing operational costs which at the time of the report totaled **\$28,098,686.00**. The NHT had not received approval from the Ministry of Finance prior to spending **\$13,262,091** to hire a new Park Manager and six former Outameni employees, as is required.



Permanent Secretary (current): **Audrey Sewell**

Breach Category: **Resource Management**

Permanent Secretary (at breach): **Onika Miller**

Breach Type: **Lack of Evidence to Support Decisions**



Share this:



Status: **Full Compliance**Last Assessed: **April 13, 2018**Year Reported: **2015**Year Resolved: **2018**

RECOMMENDATION

1. In keeping with its responsibility under Section 6 of the Public Bodies Management and Accountability (PBMA) Act, the Board should take the necessary steps to enhance its due diligence process undertaken prior to investments and acquisition of land so as to maximise return on investment and ensure that all properties acquired are suitable for housing development. This due diligence should include an appraisal of all investment opportunities to determine, at a minimum, the cash flow impact and the expected rate of return on the investment.
2. The Board should also ensure that there is a robust records management system to provide evidence of the due diligence undertaken.
3. NHT's Board should instruct management to develop an action plan for all properties that deemed unsuitable for affordable housing development.



JAMP UPDATE

1. The then Prime Minister, Portia Simpson-Miller in response to public demand (including a protest by the Emancipation Statue), changed the members of the Board who had not already resigned and retained four of the existing members.
2. The new board has established a **Properties Evaluation sub-committee** of the Board and issued instructions to fully examine options for the sale, lease or any viable alternative. Based on the recommendations of the sub-committee, the Board decided to divest the property. Since 2015, the Trust has spent \$40.6M on salaries and allowances, \$29.3M on security and invested **\$2.781M** on advertisement costs since 2015. The property still remains in the possession and upkeep of the Trust without a buyer.

Most Recent Breaches

MOE – \$21,663,190.95 overpayments to early childhood practitioners no longer in the system
March 1, 2019 | No Comments

[View Breach »](#)

MOE – Approx \$224.6 Million in value was associated with poor procurement practices.
February 28, 2019 | No Comments

[View Breach »](#)

MOE – \$32.6 million Uninterrupted Power Supply unused by the Ministry 2 years after purchase
February 28, 2019 | No Comments

[View Breach »](#)

SERHA – \$1.3 Billion owed to creditors in breach of the Financial Administration and Audit Act
February 28, 2019 | No Comments

[View Breach »](#)

SERHA – \$112.7 million spent in breach of procurement guidelines
February 28, 2019 | No Comments

[View Breach »](#)[See More Recent Breaches](#)

Rest of details can be found below in link "See ATI Response"

1. **Total spent up to August 31, 2019** on the Outameni property = **\$290.2Million**
2. The NHT has received approval from the Ministry of Finance for the terms of engagement/payment for the staff now responsible for maintaining property and ensure value for eventual sale.

NOTE: Though the NHT is not yet successful in selling the property, it has been making all reasonable effort to do so. As it is the market that determines the offer and sale, JAMP considers the NHT to be in compliance for having done all that was required of the new Board.

ATI Responses

 [Ref. No: 1/09-04-19 – Application requesting access to documentation to substantiate cost incurred on the Orange Grove/Outameni property](#)

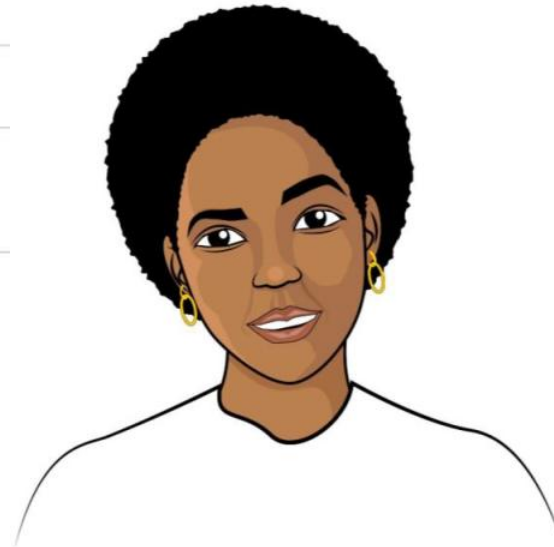
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Start the discussion...



Reports

-  Auditor General's Department Performance Audit Report – National Housing Trust
-  AG Summary of Findings (2015)

Newspaper Articles

-  "Tired of being shafted by the Government" says the citizen
-  Auditor General's comments on OPM's poor oversight of NHT Board
-  Civil Society suspends their support in Partnership for Jamaica over Outameni purchase
-  Former board member says NHT Board "was more or less a free-for-all"
-  NHT Chairman Easton Douglas claims "I have done nothing wrong" and refuses to resign
-  NHT's failed attempts to divest the property
-  Private Sector Organisation of Jamaica President calls for the removal of the NHT Board
-  The Public Accounts Committee hearing with new Board Chair Dr. Carlton Davis

Videos



Most Recent Breaches

MOE – \$21,663,190.95 overpayments to early childhood practitioners no longer in the system
 March 1, 2019 | No Comments

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MOE – Approx \$224.6 Million in value was associated with poor procurement practices.
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0 COMMENTS



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Most Recent Breaches

MOT – \$477K in excess expenditure for employee compensation

June 4, 2020 | No Comments

[View Breach »](#)

Pharmacy Council of Jamaica – Unreconciled Bank Accounts

May 27, 2020 | No Comments

[View Breach »](#)

Pharmacy Council – Assets Register Not Maintained for 3 years.

May 21, 2020 | No Comments

[View Breach »](#)

MSET – Poor Management of Fleet Vehicles

May 21, 2020 | No Comments

[View Breach »](#)

MSET – \$44.4 Million paid out without formal lease agreements

May 20, 2020 | No Comments

[View Breach »](#)

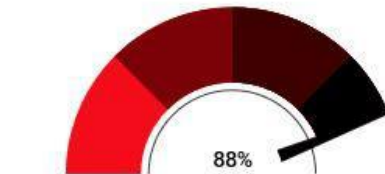
[See More Recent Breaches](#)

OFFICE OF THE PRIME MINISTER (OPM)

NEXT >
Ministry of Economic Gr...



Office of the Prime Minister (OPM)



Fully Compliant



Partially Compliant



Non-Compliant

2022 RJR GLEANER GROUP AWARDS

The Auditor General won the
PLATINUM AWARD



Jamaica Gleaner @JamaicaGleaner · 47m

The Platinum Award goes to Mrs Pamela Monroe Ellis, for her relentless leadership of the Auditor-General's Department in 2021 especially in the context of added challenges and intense public scrutiny. #RGHonours



Jamaica Gleaner @JamaicaGleaner · 1h

Receiving the Special Award for Public Service is @jamp_jamaica, for its fact-based initiatives to improve public accountability through outreach, advocacy, and transparent monitoring. Collecting the award is Ms. Jeanette Calder, Executive Director. #RGHonours



Digital Advocacy – Next Steps



Sectoral Commitment Tracker

Track commitments made by Ministers of Government and their fulfilment status



Compliance Alert Tool

Developing a corporate governance checklist to create an early warning system for budding governance issues

